ID	STATUS	COMPLETION ● | %	UNIT	START DATE	ORIGINAL DELIVERY DATE	FUNDED $✓ $!	DELIVERABLE (items in RED indicate that the deliverable and/or timeframe needs to be defined)	METRICS	REVISED/ ACTUAL DELIVERY DT	PRIORITY/ DAYS TO COMPLETION
1							**IMPROVE PUBLIC SAFETY**			
1.1							Support safe, healthy + vibrant neighborhoods			
1.1.1	IN PROGRESS	75%	GV	1/1/2018	6/30/2019		Crisis Management System (CMS) Expansion to all Designated Sites	CrimeStat		> 90 DAYS
1.1.2	PENDING	0%	MAP	3/1/2019	5/1/2019	✓ ⚑	All MAP Developments Complete One Local Nstat	CrimeStat		NEXT 90 DAYS
1.1.3	COMPLETE	100%	MAP	8/6/2018	1/25/2019		All CPTED Proposal Implemented in Respective MAP Sites	CrimeStat		CONFIRM
1.1.4a	IN PROGRESS	59%	MAP-R	2/1/2017	6/30/2020	✓ ⚑	MAP Evaluation Completed	N/A		> 90 DAYS
1.1.4b	IN PROGRESS	59%	MAP-R	2/1/2017	6/30/2020	✓ ⚑	MAP Evaluation Publicly Reported	N/A		> 90 DAYS
1.1.5a	PENDING	0%	GV	TBD	TBD	✓	CMS Evaluation Completed	CrimeStat		DD PENDING
1.1.5b	PENDING	0%	GV	TBD	TBD	✓	CMS Evaluation Publicly Reported	N/A		DD PENDING
1.2							Ensure equal access to safety for all New Yorkers			
1.2.1a	IN PROGRESS	61%	CS	11/18/2016	7/1/2020	✓	All Domestic Violence Task Force (DVTF) Initiatives Launched	CrimeStat		> 90 DAYS
1.2.1b	IN PROGRESS	28%	CS-GV	7/1/2016	9/15/2020		Interrupting Violence at Home Implemented	CrimeStat		> 90 DAYS
1.2.2	COMPLETE	100%	JI	6/22/2018	12/28/2018		Crisis Prevention and Response Task Force (CPRTF) Recommendations Issued	N/A		CONFIRM
1.2.3	PENDING	0%	JI	6/1/2019	6/30/2019		High Utilizer Subcommittee Issues Recommendations	JPRStat		> 90 DAYS
1.2.4a	PENDING	0%	JI-CS	TBD	TBD		Opioid Citywide Learning Cooperative Evaluation Complete	N/A		DD PENDING
1.2.4b	PENDING	0%	JI-CS	TBD	TBD	✓	Opioid Citywide Learning Cooperative Evaluation Recommendations Issued	N/A		DD PENDING
1.2.5	IN PROGRESS	78%	OSE	9/3/2018	3/31/2019		OSE Enhancements Implemented	N/A		NEXT 60 DAYS
1.3							Enhance law enforcement's ability to address violent + serious crime effectively			
1.3.1a	IN PROGRESS	52%	CS-R	7/1/2016	6/30/2021		Anti-Violence Innovation Challenge (AVIC) Data Reported Qtrly	CrimeStat		> 90 DAYS
1.3.1b	IN PROGRESS	52%	CS-R	7/1/2016	6/30/2021		Anti-Violence Innovation Challenge (AVIC) Strategies Shared	N/A		> 90 DAYS
1.3.2a	COMPLETE	100%	CS-R	6/1/2017	6/30/2018	✓	Brooklyn Gun Court Analysis Completed	N/A		CONFIRM
1.3.2b	COMPLETE	100%	CS-R	10/1/2018	12/31/2018	✓	Gun Reports Published	N/A		CONFIRM
1.3.3	PENDING	0%	CS	TBD	TBD		Human Trafficking Law Enforcement Task Force (HTTF) Announced	N/A		DD PENDING
2							**SAFELY REDUCE UNNECESSARY INCARCERATION**			
2.1							Accelerate safe reductions to the number of people in city jails			
2.1.1	IN PROGRESS	53%	JI	1/1/2017	12/31/2020		Jail Population Reduced by 15% from 2018 - 2020 [Baseline: 8,900]; [Target: 7,565 | -15%]; [Actual: 8,187 | -8%]	DOC Census		> 90 DAYS
2.1.2	IN PROGRESS	75%	JI	12/31/2018	3/1/2019	✓	FTA Tool Roll Out Citywide	JPRStat		NEXT 30 DAYS
2.1.3a	COMPLETE	100%	JI	3/1/2018	9/4/2018		3 Adolescent Jail Diversion Programs Launched (ROCA)	JPRStat	11/30/2018	CONFIRM
2.1.3b	COMPLETE	100%	JI	3/1/2018	9/4/2018		3 Adolescent Jail Diversion Programs Launched (SRIYT)	JPRStat	11/30/2018	CONFIRM
2.1.3c	COMPLETE	100%	JI	3/1/2018	9/4/2018		3 Adolescent Jail Diversion Programs Launched (FFT)	JPRStat	10/31/2018	CONFIRM
2.1.4	COMPLETE	100%	JI	11/1/2018	12/31/2018		ATI RFPs Issued	JPRStat		CONFIRM
2.1.5a	IN PROGRESS	44%	JI	1/1/2018	7/1/2020		High Utilizer - Permanent Supportive Housing Units Funded	JPRStat		> 90 DAYS
2.1.5b	IN PROGRESS	44%	JI	1/1/2018	7/1/2020		High Utilizer - Permanent Supportive Housing Units Announced	JPRStat		> 90 DAYS
2.1.6	IN PROGRESS	57%	JI	12/1/2017	12/31/2019		Pre-Arraignment Screening Unit (PASU) Expanded Outside Manhattan	JPRStat		> 90 DAYS
2.1.7a	COMPLETE	100%	JI	3/1/2016	2/1/2019	✓	Supervised Release Evaluation Completed	JPRStat		CONFIRM
2.1.7b	COMPLETE	100%	JI	3/1/2016	2/1/2019		Supervised Release Evaluation Recommendations Issued	N/A		CONFIRM
2.1.7c	COMPLETE	100%	JI	3/1/2016	2/1/2019	✓	Supervised Release Evaluation Findings Publicly Reported	N/A		CONFIRM
2.1.8a	PENDING	0%	JI	TBD	TBD		High Utilizer Strategies Documented	N/A		DD PENDING
2.1.8b	PENDING	0%	JI	TBD	TBD		High Utilizer Strategies Circulated	N/A		DD PENDING
2.1.9	IN PROGRESS	42%	CS	6/1/2017	6/1/2021		Achieve Bed Reductions of 450 Beds by Jun 2021	JPRStat		> 90 DAYS
2.1.10	IN PROGRESS	31%	CS	7/1/2018	7/1/2020		Reduce Defendants not seen by Judge on Court Date by 33%	JPRStat		> 90 DAYS
2.2							Change the culture, purpose + location of city jails			
2.2.1	COMPLETE	100%	JI	7/1/2017	10/31/2018		All 16 AND 17-year-olds Transferred off Rikers Island	N/A	10/1/2018	VALIDATED
2.2.2a	IN PROGRESS	73%	JI	2/1/2018	7/1/2019		Master Jail Plan Completed	N/A		> 90 DAYS
2.2.2b	IN PROGRESS	73%	JI	2/1/2018	7/1/2019		Master Jail Plan Completed	N/A		> 90 DAYS
2.2.2c	IN PROGRESS	73%	JI	2/1/2018	7/1/2019		Master Jail Plan Circulated	N/A		> 90 DAYS
2.2.3	COMPLETE	100%	JI	7/28/2017	1/1/2019		All Breaking the Cycle of Incarceration for Women Programs Launched (breakout by program?)	JPRStat		CONFIRM
2.2.4a	COMPLETE	100%	JI	1/15/2018	6/29/2018		Universal Re-Entry Fully Operational	JPRStat?	6/29/2018	VALIDATED
2.2.4b	COMPLETE	100%	JI	1/15/2018	6/29/2018		Jails to Jobs Fully Operational	JPRStat	6/29/2018	VALIDATED
2.2.5	COMPLETE	100%	R-JI	12/31/2017	1/1/2018		Research Advisory Group Announced	N/A	1/1/2018	VALIDATED
3							**PROMOTE FAIRNESS**			
3.1							Lighten the touch of the justice system on low-level offenses			
3.1.1	PENDING	0%	CS-R	TBD	TBD		Lighten the Touch (milestone TBD)	N/A		DD PENDING
3.1.2a	COMPLETE	100%	CS	6/19/2018	11/30/2018		Marijuana Task Force (MJTF) Announced	N/A		CONFIRM
3.1.2b	COMPLETE	100%	CS	6/19/2018	11/30/2018		Marijuana Task Force (MJTF) Report Released	N/A		CONFIRM
3.1.3a	COMPLETE	100%	CS-R	8/1/2018	12/1/2018		Warrant Clearing Hotline Pilot (BX) Findings	CrimeStat		CONFIRM
3.1.3b	COMPLETE	100%	CS-R	8/1/2018	12/1/2018		Warrant Clearing Hotline Pilot (BX) Assessment	N/A		CONFIRM
3.1.3c	COMPLETE	100%	CS-R	8/1/2018	12/1/2018		Warrant Clearing Hotline Pilot (BX) Recommendations Issued	N/A		CONFIRM
3.1.4	PENDING	0%	JI-CS-R	TBD	TBD		Diversion for Substance Users (milestone TBD)	JPRStat		DD PENDING
3.1.5	COMPLETE	100%	JI	2/1/2015	5/21/2018		School Climate Task Force (SCTF) (milestone TBD)	N/A		CONFIRM
3.2							Reduce racial disparities in the justice system			
3.2.1a	IN PROGRESS	82%	R	7/20/2018	3/31/2019		Racial Equity Impact Assessment Toolkit Circulated	N/A		NEXT 60 DAYS
3.2.1b	IN PROGRESS	82%	R	7/20/2018	3/31/2019		Racial Equity Impact Assessment Integrated into Operational Plan	N/A		NEXT 60 DAYS
3.2.2a	COMPLETE	100%	R	7/20/2018	12/31/2018		Community Engagement Framework Completed	N/A		CONFIRM
3.2.2b	COMPLETE	100%	R	7/20/2018	12/31/2018		Community Engagement Framework Circulated	N/A		CONFIRM
3.2.3a	COMPLETE	100%	R	7/20/2018	9/28/2018		Racial Equity Integrated into MJTF + 2 Other Task Forces	N/A		CONFIRM
3.2.3b	COMPLETE	100%	R	7/20/2018	9/28/2018		Racial Equity Integrated into TF B (TBD)	N/A		CONFIRM
3.2.3c	COMPLETE	100%	R	7/20/2018	9/28/2018		Racial Equity Integrated into TF C (TBD)	N/A		CONFIRM
3.2.4	PENDING	0%	B+C	3/31/2019	10/1/2019		Racial Equity Integrated into Funding Guidelines	N/A		> 90 DAYS
3.3							Put into practice principles of fairness + procedural justice			
3.3.1a	PENDING	0%	R	TBD	TBD	✓	Fairness + Procedural Justice Principle Checklist Delivered	N/A		DD PENDING
3.3.1b	PENDING	0%	R	TBD	TBD	✓	Fairness + Procedural Justice Staff Presentation	N/A		DD PENDING
3.3.1c	PENDING	0%	R	TBD	TBD	✓	Fairness + Procedural Justice Integration into Processes	N/A		DD PENDING
3.3.2a	PENDING	0%	R	TBD	TBD		Fairness + Procedural Justice Action Plan Approved Internally	N/A		DD PENDING
3.3.2b	PENDING	0%	R	TBD	TBD		Fairness + Procedural Justice Metrics Approved Internally	N/A		DD PENDING
3.3.3	IN PROGRESS	20%	R	12/1/2018	12/1/2019	✓	Feedback + Engagement (milestone TBD)	N/A		> 90 DAYS
4							**STRENGTHEN JUSTICE SYSTEM COORDINATION**			
4.1							Build + enhance justice partnerships inside + outside government			
4.1.1	PENDING	0%	EX	TBD	TBD		Justice Partner Working Group Announced	N/A		DD PENDING
4.1.2	PENDING	0%	ALL	TBD	TBD	⚑	Brain Trust Announced	N/A		DD PENDING
4.1.3	COMPLETE	100%	P+C	4/1/2018	6/30/2018		Communications Strategy Approved Internally	N/A	6/30/2018	VALIDATED
4.1.4	PENDING	0%	T-R	TBD	TBD		Data + Analytics Strategy (milestone TBD)	N/A		DD PENDING
4.2							Provide New Yorkers with data on justice system operations + results			
4.2.1	PENDING	0%	EX	TBD	TBD		Justice Performance Metrics (milestone TBD)	N/A		DD PENDING
4.2.2a	COMPLETE	100%	R-L	1/1/2018	9/30/2018		Execute Data Sharing Agreements for FTA	N/A	10/31/2018	CONFIRM
4.2.2b	COMPLETE	100%	R-L	1/1/2018	9/30/2018		Execute Data Sharing Agreements for JJDB	N/A	10/16/2018	VALIDATED
4.2.2c	COMPLETE	100%	R-L	1/1/2018	9/30/2018		Execute Data Sharing Agreements for JPS	N/A	10/31/2018	CONFIRM
4.2.3a	PENDING	0%	EX	TBD	TBD		1 New Non-Program Data Report Published + Reporting Cycle Established (TBD)	N/A		DD PENDING
4.2.3b	PENDING	0%	EX	TBD	TBD		1 New Non-Program Data Report Reporting Cycle Established (TBD)	N/A		DD PENDING
4.3							Use...funding + contracting to ensure effective programming/attract additional partners + investments			
4.3.1	PENDING	0%	B+C	TBD	TBD		Contract Performance Management (milestone TBD)	N/A		DD PENDING
4.3.2	PENDING	0%	B+C	10/1/2019	12/31/2019		Funding Guidelines that Promote Fairness + Racial Equity Communicated (milestone TBD)	N/A		> 90 DAYS
5							**ADVANCE ORGANIZATIONAL EXCELLENCE**			
5.1							Strengthen our data, analytics + research capabilities for the benefit of New Yorkers			
5.1.1a	COMPLETE	100%	R	5/1/2018	12/31/2018		Establish Internal Data Index	N/A		CONFIRM
5.1.1b	COMPLETE	100%	R	5/1/2018	12/31/2018		Internal Data Index: Complete 1 Qtly Update	N/A		CONFIRM
5.1.2a	COMPLETE	100%	R	7/1/2018	12/31/2018		Internal Data Sharing Protocols Documented	N/A		CONFIRM
5.1.2b	COMPLETE	100%	R	7/1/2018	12/31/2018		Internal Data Sharing Protocols Shared	N/A		CONFIRM
5.1.3	PENDING	0%	T	12/31/2018	TBD		Data Management + Security (milestone TBD)	N/A		DD PENDING
5.2							Improve core organizational functions			
5.2.1	COMPLETE	100%	O	7/1/2018	9/5/2018		Org Chart Published Internally	N/A	10/31/2018	CONFIRM
5.2.2a	IN PROGRESS	77%	T	2/5/2018	5/31/2019		Project Management Protocols Disseminated	N/A		> 90 DAYS
5.2.2b	IN PROGRESS	77%	T	2/5/2018	5/31/2019		Project Management Protocols Staff Trained	N/A		> 90 DAYS
5.2.3	PENDING	0%	B+C	TBD	TBD		Operational Plans (milestone TBD)	N/A		DD PENDING
5.2.4a	COMPLETE	100%	O	7/1/2018	7/30/2018		Onboarding Protocols Documented	N/A	7/30/2018	VALIDATED
5.2.4b	COMPLETE	100%	O	7/1/2018	7/30/2018		Onboarding Protocols Shared Internally	N/A	9/14/2018	VALIDATED*
5.3							Develop + support our people			
5.3.1	COMPLETE	100%	O	7/1/2018	9/30/2018		Professional Development Training Plan Completed	N/A		CONFIRM
5.3.2a	IN PROGRESS	56%	O	8/20/2018	6/30/2019		Implicit Bias Training Rolled Out	N/A		> 90 DAYS
5.3.2b	IN PROGRESS	56%	O	8/20/2018	6/30/2019		Implicit Bias Training Action Plan Established	N/A		> 90 DAYS
5.4							Expand external engagement			
5.4.1	IN PROGRESS	70%	P+C	6/1/2018	6/1/2019		Improve Capacity for Media Presence - Hire Digital Media Staff	N/A		> 90 DAYS
5.4.2a	IN PROGRESS	65%	P+C	6/1/2018	6/30/2019	⚑	Generate Communications Beyond Print Media (video series)	N/A		> 90 DAYS
5.4.2b	IN PROGRESS	65%	P+C	6/1/2018	6/30/2019	⚑	Generate Communications Beyond Print Media (1st person narrative op eds)	N/A		> 90 DAYS
5.4.2c	IN PROGRESS	65%	P+C	6/1/2018	6/30/2019	⚑	Generate Communications Beyond Print Media (photo documentation)	N/A		> 90 DAYS
5.4.3	COMPLETE	100%	P+C	6/1/2018	6/12/2018		Activate Social Media Channel	N/A	6/12/2018	VALIDATED

Target Completion Rate as of 02/14/2019   28%
Actual Completion Rate as of 02/14/2019   42%

LEGEND

% = Percent Complete; ✓ = Asset Forfeiture Funded; ⚑ = Funding Needed; ALL = MOCJ; B+C = Budget + Contracts; CS = Crime Strategies; EX = Executive; GV = Gun Violence; JI = Justice Initiatives; L = Legal; MAP = Mayor's Action Plan; O = Operations;
OSE = Special Enforcement; P+C = Press + Comms; R = Research; T = Technology; Red Font = Deliverable needs to be defined

RISK   Items with a risk indicator are determined based on a threshold formula. If the project has an actual delivery date that is 91.25 days (or 1 QTR) greater than the original delivery date, then the risk indicator will appear.